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Amundi
ASSET MANAGEMENT

Remuneration Policy

Amundi Czech Republic Asset Management, a.s.
Amundi Czech Republic, investiční společnost, a.s.

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1. General overview and implementation

The Remuneration policy applies to both Amundi entities in the Czech republic - Amundi Czech Republic, investiční společnost, a.s. and Amundi Czech Republic, Asset Management, a.s. as well as to the Slovakian and Bulgarian branches - Amundi Czech Republic Asset Management, a.s. – organizačná zložka and Amundi Czech Republic Asset Management, a.s - branch Bulgaria.

This policy takes over all principles of Amundi Group Remuneration Policy effective for the financial year starting on 1 January 2023.

This policy mainly operates under the remuneration requirements of the UCITS and the AIFM Directives. Moreover, the design of this policy also ensures the compliance with the remuneration provisions of MiFID and SFDR. Two sector-specific addenda supplement this policy to describe specific provisions that apply to Amundi Czech Republic, Asset Management, a.s. which is subject to IFR/IFD, to comply with the applicable regulations.

The Remuneration Policy and its implementation are approved by the Amundi Board of Directors, following the review and positive opinion by the Amundi Remuneration Committee.

Finally, the policy aims at rewarding equal performance irrespective of employee characteristics such as gender, race, marital status as defined in local applicable regulations (i.e. non-discriminatory provisions).

2. Amundi remuneration policy

Standard Policy

2.1. This section describes the Amundi's general remuneration policy applicable within the Group. This policy is defined by Amundi's General Management upon proposal of the Human Resources Department. The control functions also ensure that the policy complies with existing standards and regulations.

2.2. The remuneration policy is reviewed every year by the Amundi Remuneration Committee chaired by an independent non-executive Director and comprised of members who are either independent or exercising non-executive functions within Amundi.

2.3. The remuneration policy is designed to be aligned with the economic strategy and long-term objectives, the values and interests of the company and of the funds under management and with those of investors, with sound and well-controlled risk management.

2.4. Each employee is eligible to all or part of the following elements of the remuneration package depending on their responsibilities and specific work location:

- **Fixed Remuneration**, based on the level of responsibility, considered within the local specificities and market conditions.
- **Variable Remuneration** split in two components:
 - o **Annual Bonus**, addressed to the general population: rewards the individual / team performance and is defined by managerial discretion on the basis of the level of achievement of pre-defined performance drivers;
 - o **Long Term Incentive**, addressed to selected Key People: based on Amundi performance shares, aimed at motivating the managers on the achievement of mid-term business and financial goals as well as on the implementation of Amundi's ESG trajectory objectives.
- **Collective Variable Remuneration**: shares the financial performance generated by Amundi.
- **Benefits**: offer support and protection to employees and their families and help them cover health expenses and prepare for retirement through schemes including company and individual contributions in a tax-efficient structure.

2.5. Concerning individual variable remuneration, this is only awarded (except in the case of a recruitment) based on the contribution to performance as assessed by the manager in accordance with the following principles:

- The Amundi total variable remuneration pool is determined as a percentage of gross operating income so as to calibrate the amounts paid out according to the results achieved by Amundi. This pool is communicated to the Amundi Board of Directors.
- The bonus pools for the various sectors are defined following a top-down process to take into account the contribution of each sector to the overall performance.

Individual variable remuneration awards are discretionary in nature, based on an assessment of the individual performance by managers on the basis of:

- Objective criteria, both quantitative and qualitative,
- Incorporating, depending on the function, an appropriate short to long term time scale,
- Compliance with risk limits (including sustainability risk) and the client's interests.

2.6. Concerning guaranteed variable remuneration, this only occurs in the context of hiring new employees and is limited to the first year.

2.7. Payments relating to the early termination of a contract reflect performance achieved over time and are designed in a way that does not reward failure.

Criteria taken into account to determine the bonus depending on the position

Position		Quantitative criteria	Qualitative criteria
Investment Management	Risk-adjusted performance	<ul style="list-style-type: none"> • IR/Sharpe over 1, 3, 5 years • Gross/absolute/relative performance of the investment strategies (based on GIPS composites) over 1, 3, 5 years, outlook mainly focused on 1 year, adjusted with long-term figures (3,5 years) • Performance risk adjusted based on IR/Sharpe over 1, 3, 5 years • Competitive positioning through Morningstar rankings • Net inflows / Successful requests for proposals, mandates • Performance fees generation • Respect of Responsible Investment beat the benchmark • Deliver alpha while respecting the Responsible Investment objectives of the fund (based on Amundi’s rating) • In the context of new exclusion policies, divest according to timeline when applicable • Contribute to the development of Amundi’s NZ offering with the objective of 1 NZ product / asset class • Contribute to the engagement target of the 2025 ambition plan 	<ul style="list-style-type: none"> • Compliance with risk policy, compliance and legal rules • Quality of management • Innovation/product development • Collaboration/Sharing of best practices • Commercial engagement – including the Responsible Investment component of commercial effort and flows • Responsible Investment <ul style="list-style-type: none"> - Comply with Responsible Investment policy - Mainstream Responsible Investment processes, including beyond BtB when relevant (e.g. PAI integration, on boarding of GSS bonds analysis, etc...) - Demonstrate capacity to manage well the combination of risk return and Responsible Investment (the risk and Responsible Investment adjusted return) - Contribute to the achievement of “Amundi 2025 Plan” (2025 and intermediate targets) covering dimensions related to investment solutions offering - Get Responsible Investment trained, promote and project Responsible Investment knowledge internally and externally - Include Responsible Investment component in client engagement
Sales	Business development and sustainability through proper behavior and consideration of client’s interests	<ul style="list-style-type: none"> • Net inflows, notably on Responsible Investment (including NZ and impact denominated products) • Revenues • Gross Inflows • Client base development and retention; product mix • Number of commercial activities per year and capacity to present our Responsible Investment offer (including NZ and impact) • Number of clients approached on their net zero strategy 	<ul style="list-style-type: none"> • Compliance with risk policy, compliance and legal rules • Joint consideration of Amundi’s interests and of client’s interests • Securing/developing the business • Client satisfaction • Quality of management • Cross-functional approach and sharing of best practices • Entrepreneurial spirit • Capacity to explain and promote Responsible Investment policies and capabilities as well as solutions of the firm • Get Responsible Investment trained, promote and project Responsible Investment knowledge internally and externally (complete mandatory and highly recommended Responsible Investment trainings) • Accompany clients in new SFDR context

Position		Quantitative criteria	Qualitative criteria
Control	Project management and achievement of own targets, regardless of the results of the business controlled	<ul style="list-style-type: none"> Depending on the projects managed and objectives set Absence of regulatory breach 	<ul style="list-style-type: none"> Depending on the projects managed and objectives set Quality of controls Compliance with regulations and consideration of client's interests Quality of management Collaboration/Sharing of best practices
Support	Project management and achievement of own targets	<ul style="list-style-type: none"> Depending on the projects managed and objectives set Management/optimization of expenses 	<ul style="list-style-type: none"> Depending on the projects managed and objectives set Quality of client servicing and support to all staff Improvement of company's efficiency, contribution to its development Quality of management Collaboration/Sharing of best practices

In particular, financial goals are avoided for control functions to ensure adequate degree of independence with respect to business subject to controlling activities and avoid any conflict of interest.

Marketing teams have also sustainable investment objectives defined to support sales team (e.g. steer the innovation pipeline for NZ & Impact products, ensure integrity of Responsible Investment communication, mainstream responsible investment into product management process, get trained on responsible investment).

2.8. ESG criteria and Sustainability Risk as part of Amundi remuneration framework

Since its creation in 2010, Amundi has made responsible investment one of its founding pillars. In 2018, Amundi set out a three-year action plan with an objective of adopting a 100% responsible approach. With the ambition of further strengthening its commitments, on 8th December 2021, Amundi launched a new ESG strategic plan for 2022-2025, the "Ambition 2025" ESG Plan. Amundi group remuneration policy is aligned with its Responsible Investment policy and its "Ambition 2025" ESG plan.

The respect of Amundi Responsible Investment policy is embedded within Amundi's control framework. The responsibilities are spread between the first level of controls performed by the Investment teams themselves and second level of controls performed by the Risk teams, that can verify the compliance with the Responsible Investment policy of a fund at all time. Responsible Investment policy rules are monitored by the Risk teams the same way as any rule falling into their control perimeter, relying on the same tools and on the same procedures.

Moreover, in accordance with the commitment number 8 of "Ambition 2025" ESG plan, Amundi has included ESG criteria in the determination of remuneration. Indeed:

- the implementation of the "Ambition 2025" ESG plan accounts for 20% of the KPIs supporting the performance share plan for Amundi's 200 senior executives,
- Responsible Investment targets are also set for all portfolio managers, sales representatives and marketing teams.

2.9. Risk Remuneration Committee's role:

A dedicated Committee called the "Risk Remuneration Committee" brings together the Human Resources function and the control functions (Risk, Compliance, Audit).

All employees with significant impact on the risk profile of the respective management company and/or managed funds is monitored individually by the control functions in terms of risk and compliance behaviors. This monitoring is periodically reviewed by the Risk Remuneration Committee.

The Risk Remuneration Committee's recommendation is forwarded to the General Management to be taken into account for both the allocation of any new awards and the vesting of the deferred bonus tranches. These provisions also apply to the awards and vesting of performance shares, where relevant.

Pursuant to the terms of reference of the Risk Remuneration Committee and in performing its activities, the Committee shall:

- Validate the compliance of the Remuneration Policy with the regulatory requirements;
- Validate the different baskets of funds used for indexation purposes;
- Perform the 2nd level control on HR compensation processes, based on a report describing the 1st level of control reported by the HR Division;
- Check the compatibility of the Remuneration Policy with the economic/prudential situation of Amundi, according to regulatory requirements;
- Validate the proposed list of the Risk Takers proposed by the HR Division and the relevant entities, ensuring the regulatory requirements have been complied with;
- Review the assessment of the behavior of the Risk Takers regarding their obligations to act in good faith and in compliance with all applicable regulatory and internal risk and compliance rules.

In addition to the here above-mentioned activities, the Risk Remuneration Committee shall report any employee's significant misconduct having significant impact on the risk profile of the entity.

Furthermore, each committee member can, at any time, inform the committee about any specific situation that would deserve a review by the Committee. In such a case, an ad hoc committee would then be organized.

3. Definition of 'identified staff'

3.1. Principle

Employees meeting the following two conditions will be considered as 'identified staff' within the meaning of the AIFMD / UCITS regulation:

- Employees / persons who are likely to have a material impact on the risk profile of the company
- and
- whose annual variable remuneration is higher than €100k (or equivalent value in local currency), reflecting their level of responsibility on the risk profile.

If these 2 cumulative conditions are not met, employees will be managed by the standard policy and terms of payment as described in section 4 of this document.

If these 2 conditions are met then the terms of payment in section 5 of this document apply.

- Other employees in a high wage bracket:

In addition to the above, any employee who performs 'portfolio management activities' or is a 'Senior Manager' (operating effective management of an entity), earning total annual variable above €500k, and who is likely to have a material impact on the risk profile within his/her position, will be managed according to section 5 of this policy.

3.2. Segmentation of the identified staff population

Within Amundi, the identified staff population would inter alia be composed of: Entity legal representatives, relevant Portfolio Managers, Heads of business lines, Heads of control functions, Executive Committee and General Management Committee Members and, any other function that would need to fall under the identified staff category from a local standpoint.

3.3. Application to Management companies

The 'identified staff' definition process is performed and reviewed annually for each management company.

3.4. Delegation of investment management activity to Amundi entities outside EU

When Amundi entities are delegating investment management functions (including risk management) to another Amundi entity outside EU, Amundi ensures that:

- a) the entities to which investment management activities have been delegated are subject to regulatory requirements on remuneration that are equally as effective as those applicable under these guidelines;
- or

- b) appropriate contractual arrangements are put in place with entities to which significant investment management activities have been delegated, in order to ensure that there is no circumvention of the remuneration rules set out in the present guidelines; these contractual arrangements cover any payments made to the delegates' identified staff as compensation for the performance of investment management activities on behalf of the management company.

Amundi has, therefore, set up a control to identify the investment managers within a delegated company outside the European Union, whose portfolio management activity is represented significantly by the management of UCITS / AIF.

4. Terms of payment for standard policy

4.1. Above a certain level of variable remuneration¹, payments are partly deferred over a 3-year period.

– Variable remuneration deferral scale for ‘non identified’ staff

Annual variable remuneration	Percentage of annual variable remuneration to be deferred	Guaranteed non-deferred portion
< EUR 100k	0%	-
EUR 100-400k	40%	EUR 100k
EUR 400-600k	50%	EUR 240k
EUR 600k	60%	EUR 300k

Note: Corresponding local currency deferral tables are available in the Appendix II.

Practical applications:

- The percentage to be deferred is applied to the total annual variable remuneration awarded (applied « as from the first euro awarded »).
- The application of this scale cannot lead to a deferred amount in cash lower than EUR 15k. Below this amount, the deferral is cancelled and the variable compensation is fully paid.
- The application of this scale cannot lead to a short term payment lower than the non-deferred portion,
- In case the employee is a participant of the long-term incentive scheme,
 - o The performance shares grant will be taken into consideration for the calculation of the portion of variable remuneration to be deferred;
 - o The performance shares will be delivered to the beneficiaries at the end of the deferral period (cliff vesting). The deferred portion of the bonus will be split in three equal tranches delivered over 3-years after the grant date (gradual vesting),
 - o In case the long-term incentive grant is higher than the computed deferred remuneration, taking into account the guaranteed non-deferred portion, the entire bonus will be paid upfront at the grant date;

Example of calculation of deferred compensation split:

The employee is not an identified staff and has been granted an annual variable remuneration of 200.000 €, of which 40.000 € is represented by performance shares grant and 160.000 € by performance bonus.

¹ As a reminder, variable remuneration includes both bonus and long-term incentive.

The variable compensation to be deferred is 40% of 200.000 € = 80.000 €, of which 40.000 € consist of the LTI grant and 40.000 € the deferred portion of the bonus. The remaining portion of variable compensation is paid upfront (200.000 € - 80.000 € = 120.000 €).

4.2. Definitive vesting conditions:

Each tranche of the deferred variable compensation vests only under conditions of collective performance (Group level), absence of excessive risk-taking professional behavior (Individual level) and presence at the date of vesting. Not meeting these conditions can result in a decrease or loss of the deferred award. The collective performance conditions are specific to each plan. They are defined in the deferred bonus plan rules and in the share-based plan rules and reflect the deferment duration and nature of the incentive plan.

5. Terms of payment for ‘identified staff’

For “identified staff” (definition in section 3), variable remuneration is paid based on the following principles:

5.1. Variable remuneration payments are partly deferred over a 3-year period and made only provided that the employee meets performance conditions and does not take any excessive risks over the period.

- Variable remuneration deferral scale for ‘identified’ staff :

Annual variable remuneration	Percentage of annual variable remuneration to be deferred	Guaranteed non-deferred portion
0-600 k€	50%	-
>600 k€	60%	300 k€
Executive Committee	60%	-

Note: Corresponding local currency deferral tables are available in the Appendix II.

Practical applications:

- The percentage to be deferred is applied to the total annual variable remuneration awarded (applied “as from the first euro awarded”).
- In case the employee is a participant of the long-term incentive scheme,
 - o the performance shares grant will be taken into consideration for the calculation of the portion of variable remuneration to be deferred.
 - o the performance shares will be delivered to the beneficiaries at the end of the deferral period (cliff vesting). The deferred portion of the bonus will be split in three equal tranches delivered over 3-years after the grant date (gradual vesting) and indexed to a representative basket of funds.

Example of calculation of deferred compensation split:

The employee is an identified staff and has been granted an annual variable remuneration of 200.000 €, of which 60.000 € is represented by performance shares grant and 140.000 € by performance bonus.

The variable compensation to be deferred is 50% of 200.000 € = 100.000 €, of which 60.000 € consist of the LTI grant and 40.000 € the deferred portion of the bonus. The remaining portion of variable compensation is paid upfront (200.000 € - 100.000 € = 100.000 €).

5.2. Definitive vesting conditions:

Each tranche of the deferred variable compensation vests only under conditions of collective performance (Group level), absence of excessive risk-taking professional behavior (Individual level) and presence at the date of vesting. Not meeting these conditions can result in a decrease or loss of the deferred award.

The collective performance conditions are specific to each plan. They are defined in the deferred bonus plan rules and in the share-based plan rules and reflect the deferment duration and nature of the incentive plan.

5.3. Payment of variable remuneration:

The deferred portion of bonus is indexed on the performance of a representative 'basket of funds'.

The employees concerned are not authorized to use personal hedging strategies in order to offset the impact of the risk alignment incorporated in the management of the deferred variable remuneration.

5.4. Monitoring of risk-taking behavior:

The monitoring of the risk limits and compliance rules is implemented annually by the concerned control functions (Risk and Compliance).

6. Appendix I: 2022-2023 key highlights regarding the remuneration policy

Implementation of an LTI plan

6.1. Following the Amundi Group General Assembly dated 10th May, 2021, the principle of an LTI grant delivered through Amundi performance shares has been decided for its key executives, and has been validated by the Amundi Board of Directors on the 28th April, 2022.

6.2. All performance shares are subject to the following vesting conditions:

- A single vesting 3 years after the grant date (2025),
- Absence of excessive risk-taking professional behavior,
- Group performance conditions based on the achievement of Amundi's average annual budget targets for the period 2022-2023-2024 (weight 80%) and of the implementation of the "Ambition 2025" ESG plan (weight 20%).

6.3. The overall award value is considered deferred by nature, and is understood as being part of the variable compensation.

Deferred bonus indexation arrangements

6.4. For identified staff, the whole amount of deferred bonus will be indexed on the performance of a representative basket of funds as validated by the Risk Remuneration Committee.

6.5. Indexation on the basket of funds (at group or entity level) will be determined by measuring the relative or absolute performance of each constituent of the basket depending on the fund management type (benchmarked or not). For each basket of funds, the performance (and thus the indexation) is then calculated as the equally weighted average performance of its constituents. These performances are calculated on a calendar year basis in absolute terms for total return type of funds and in relation to the benchmark (as described in its prospectus) for benchmarked funds. The composition of the basket of funds used for indexation purposes is validated each year by the Risk Remuneration Committee and the annual performance calculated for each basket of funds is reviewed by the Remuneration Committee.

In 2023, baskets of funds are defined at Amundi, Amundi Real Assets legal entities (Amundi Immobilier, Amundi PEF, Amundi Transition Energetique, Amundi RE Italia Sgr) and Amundi SGR levels.

Detailed individual and collective vesting conditions

6.6. Each tranche of deferred compensation vests only under conditions of performance, absence of excessive risk-taking professional behavior and presence at the date of vesting. Not meeting these conditions can result in a decrease or loss of the deferred amount.

6.7. Together, the (collective) performance condition and the (individual) absence of risky professional behavior form the 'malus' clause (ex-post risk adjustment).

- The performance condition relative to each tranche of deferred compensation is related to the achievement of group / entity level financial performance. As such, in case of significantly adverse financial performance, the deferred part of variable remuneration can be voided partially or in full.

- The condition related to the absence of excessive risk-taking professional behavior is individual in nature and will be assessed by the Risk Remuneration Committee as regards:

- Misconducts or breach of compliance rules as implemented by Amundi
- Non-compliance with risk processes and limits implemented by Amundi.

6.8. Monitoring of risk-taking behavior: see paragraph 5.4.

Carried interest

6.9. In order to ensure full alignment of interests between equity providers and management companies, Amundi has implemented a specific remuneration structure in the form of a carried interest, for a selected number of beneficiaries in the “private equity”, “private debt” and “infrastructure” sectors.

Lyxor acquisition

6.10. Following Lyxor acquisition by Amundi on 31st December, 2021, Amundi Remuneration policy applies to former Lyxor employees as of performance year 2022. It means that it will be applied to variable remuneration granted in March 2023.

7. Appendix II: Local currency deferral tables

Standard deferral tables in main local currencies

GBP award

Variable remuneration	Percentage of variable remuneration to be deferred
<GBP 85 k	0%
GBP 85-350 k	40% with at least GBP 85 k non-deferred
GBP 350-500 k	50% with at least GBP 210 k non-deferred
≥ GBP 500 k	60% with at least GBP 250 k non-deferred

JPY award

Variable remuneration	Percentage of variable remuneration to be deferred
<JPY 13 m	0%
JPY 13-50 m	40% with at least JPY 13 m non-deferred
JPY 50-75 m	50% with at least JPY 30 m non-deferred
≥ JPY 75 m	60% with at least JPY 37,5 m non-deferred

HKD award

Variable remuneration	Percentage of variable remuneration to be deferred
<HKD 1 m	0%
HKD 1-4 m	40% with at least HKD 1 m non-deferred
HKD 4-6 m	50% with at least HKD 2,4 m non-deferred
≥ HKD 6 m	60% with at least HKD 3 m non-deferred

SGD award

Variable remuneration	Percentage of variable remuneration to be deferred
<SGD 170 k	0%
SGD 170-700 k	40% with at least SGD 170 k non-deferred
SGD 700-1000 k	50% with at least SGD 420 k non-deferred
≥ SGD 1000 k	60% with at least SGD 500 k non-deferred

USD award

Variable remuneration	Percentage of variable remuneration to be deferred
<USD 135 k	0%
USD 135-550 k	40% with at least USD 135 k non-deferred
USD 550-800 k	50% with at least USD 330 k non-deferred
≥ USD 800k	60% with at least USD 400 k non-deferred

Minimum deferred amount in main local currencies under the standard deferral policy:

EUR	GBP	JPY	HKD	SGD	USD
EUR 15k	GBP 12k	JPY 2.1M	HKD 150k	SGD 30k	USD 21k

Identified staff deferral tables

GBP award

Variable remuneration	Percentage of variable remuneration to be deferred
<GBP 85 k	0%
GBP 85-500 k	50%
≥ GBP 500 k	60% with at least GBP 250 k non-deferred

JPY award

Variable remuneration	Percentage of variable remuneration to be deferred
<JPY 13 m	0%
JPY 13-75 m	50% with at least JPY 13 m non-deferred
≥ JPY 75 m	60% with at least JPY 37,5 m non-deferred

HKD award

Variable remuneration	Percentage of variable remuneration to be deferred
<HKD 1 m	0%
HKD 1-6 m	50%
≥ HKD 6 m	60% with at least HKD 3 m non-deferred

SGD award

Variable remuneration	Percentage of variable remuneration to be deferred
<SGD 170k	0%
SGD 170k – 1000 k	50%
≥ SGD 1000 k	60% with at least SGD 500 k non-deferred

8. Appendix III: Summary of applicable provisions regarding individual variable compensation

Population	Deferral	Deferral schedule	Indexation	Presence condition	Individual vesting conditions	Collective vesting conditions (Performance conditions)
Non-deferred population - Variable remuneration < 100,000 €	None	N/A	None	No	No	None
Deferred population (non AIFM/UCITS identified staff) - Variable rem >= 100,000 € - Not considered as Material Risk Taker (AIFM/UCITS definition)	Per tranches (Calculated on total individual variable remuneration granted) [1] <100 K € = 0% 100 – 400 K € = 40 % 400 – 600 K € = 50 % >600 K € = 60 % Deferred at First Euro	Bonus: 3 equal tranches over 3 years	None	Yes	Partial or total reduction of the deferred portion initially awarded in case of excessive risk-taking professional behavior. On recommendation of the Risk Remuneration Committee to the Group Management.	Formula based decrease of deferred bonus amount (partial or full) in case of non-achievement of group or entity level KPI. No possibility to increase the bonus awarded.
		LTI (if any): 1 tranche at the end of 3 years	Amundi share price			Formula based decrease or increase of number of awarded shares based on achievement of group level KPIs as described in the plan rules.
Deferred population (AIFM/UCITS identified staff) - Bonus >= 100,000 € - Considered as Material Risk Taker (AIFM/UCITS definition)	Per tranches (Calculated on total individual variable remuneration granted) [1] <=600 K € = 50% >600 K € / ExCo = 60 % Deferred at First Euro	Bonus: 3 equal tranches over 3 years	Representative baskets of funds: - One basket representative of Amundi, SGG, BFT, CPR AM and international entities - Specific baskets for A-Immo, A-PEF, ATE, Amundi RE, Amundi SGR	Yes	Partial or total reduction of the deferred portion initially awarded in case of excessive risk-taking professional behavior. On recommendation of the Risk Remuneration Committee to the Group Management.	Formula based decrease of deferred bonus amount (partial or full) in case of non-achievement of group or entity level KPI. No possibility to increase the bonus awarded.
		LTI (if any): 1 tranche at the end of 3 years	Amundi share price			Formula based decrease or increase of number of awarded shares based on achievement of group level KPIs as described in the plan rules.

[1] Performance shares are considered as fully deferred.